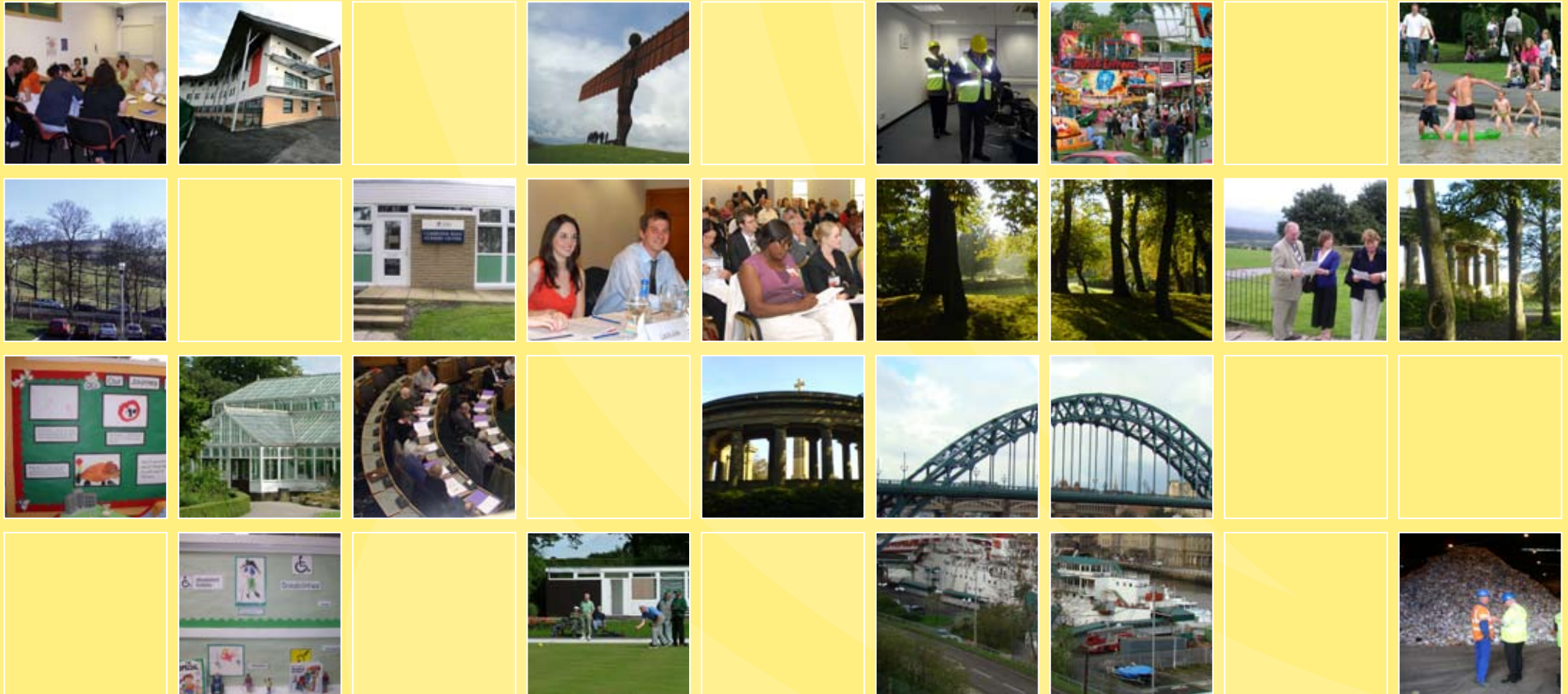


# Scrutiny Reporting Back

Scrutiny Annual Report 2007/08



# Scrutiny In Action



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# Foreword

from Councillor Molly Walton Chair of Scrutiny



**As you will see from this report, the Scrutiny Panels and the Management Committee have had a busy and fulfilling year. Some members have dealt with complicated and politically sensitive issues but despite the obvious pressures they maintained the integrity of the scrutiny process.**

Some of our co-optees left us this year having completed their term of office. They have served the council well and will certainly be missed. However, we were heartened by the large number of people who came forward to replace the retiring co-optees and we look forward to working with them.

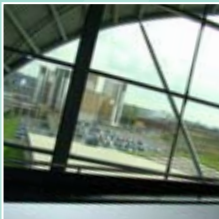
On behalf of Scrutiny I would like to thank Cabinet members who have engaged regularly with Lead Members and the Panels. Our thanks are also due to the Leadership of the Council for their support of the scrutiny process and for giving it a much higher profile.

The Annual Induction of new Councillors has taken place and we hope they will play their part in the scrutiny process. Once again we can be proud of the high regard in which Kirklees Scrutiny process is held nationally, and I would like to thank all those involved for their hard work and commitment.

*M. Walton*



# The year ahead...



**2008/9 will be another busy year for Scrutiny, with panels already beginning to plan and develop their work programmes, and look forward to adding value where possible to the council's decision making process.**

**On the horizon for the Management Committee during the next 12 months is:**

- having an overview of the roll out of the Councillor Call for Action (CCfA) process across the authority following the successful introduction of phase 1 of the Kirklees CCfA process in the localities of Huddersfield North and Huddersfield South.
- having an overview of the implementation of locality working in Kirklees.

- seeking better ways to publicise and communicate the work and outcomes of scrutiny both internally and externally to the council.
- continuing to support and provide a steer to panel Lead Members as well as having an overview of the work of the six standing panels, ad hoc panels and CCfA panels.
- continuing to strengthen and develop the scrutiny of partnership organisations and holding the Local Public Service Boards to account for their delivery of the new Local Area Agreement Objectives.

# Key messages from scrutiny:

## Evolving Areas

**Scrutiny having an eye on external issues on the horizon and getting involved at the earliest stage.**

### City Region and Scrutiny

The increasing significance of the city region locally has provoked discussions about the potential role for Kirklees Scrutiny and the added value this could bring to the Leeds City Region Partnership. The Partnership will be making decisions that will increasingly affect local communities. The panel invited the Leader of the Council and Chair of the Leeds City Regions Leaders Board (Cllr Robert Light) to scrutiny to answer questions about the forward strategy of the Partnership. Since that meeting the panel have looked at the Partnership's Multi Area Agreement which is a joint regional agreement to deliver objectives on transport and skills. Officers from Scrutiny and the Partnership have also developed a Scrutiny options paper for consideration by the Leaders Board. The Regeneration Panel will continue to monitor and work with the partnership to improve the role of scrutiny within its democratic structure.







## **Councillor Call for Action - Scrutiny in Kirklees Being Proactive**

Council through the budget process supported the development of the Councillor Call for Action (CCfA) mechanism in Kirklees ahead of the a legal requirement to do so. The first phase of CCfA was launched in February 2007 in the localities of Huddersfield North and South.

The process will be rolled out across the rest of the council after the May 2008 elections. Since the pilot began in February 2007 seven issues have been raised and one of these has been formally referred to Scrutiny Management Committee and as result a CCfA Panel was set up to carry out a review of the concern. A second issue will be referred in June 2008 to the Management Committee for consideration.

As Kirklees is the first local authority to both introduce a CCfA process and establish a CCfA scrutiny review panel there has been considerable interest in our approach from other local authorities and agencies and we have been working closely with the Centre of Public Scrutiny (CfPS) and the Improvement and Development Agency for Local Government (IDeA) and participated in a number of events nationally. The approach adopted in Kirklees has been used as a way to strengthen our approach to supporting councillors and to support the increased emphasis on the community leadership role of ward councillors. CCfA has also added an area based dimension to the work of scrutiny activity. For further information on Councillor Call for Action please refer to the Frequently Asked Questions Section of this document.

# Early Influence

**Scrutiny provides an opportunity for councillors to actively influence key proposals at the development stage.**

## **Vision and commissioning strategy for mental health**

The development of the vision and commissioning strategy for mental health was an excellent example of engaging with councillors in a constructive and timely way, with a mindset that genuinely welcomed the fresh perspective and constructive challenge scrutiny can offer.

The Joint Commissioning Strategy will influence the commissioning of services in relation to mental health services for working age adults for a three year period (2008-2011).

The panel was supportive of the overall direction of the draft strategy - in particular the focus on well being rather than illness and the emphasis on prevention and early intervention.

However, they expressed concerns that the majority of the agreed actions linked to the strategy fell to Adult Services and the Primary Care Trust, and wanted much greater reassurance on the commitment and contribution of mainstream services and other partners to this agenda (e.g. voluntary sector, education, leisure, transport, etc.) - and see this reflected in the Action Plan.

The panel are currently following through on these concerns with the relevant Local Public Service Board.







## Young People

The Children and Young Peoples scrutiny panel seeks to have early involvement in those policies and strategies that will impact upon the lives of children and young people. The Panels recent involvement in such initiatives has included the development of Children Centres, Extended Schools and Building Schools for the Future which are significant projects affecting the lives of children from the ages of 0 – 16. Schools for the Future is a longer term project aimed at raising educational standards focusing not only on secondary schools, but also primary schools.

On the horizon for the future involvement of the panel will be developing a local threshold policy which aims to ensure that concerns about the wellbeing of children are responded to in a timely and consistent manner.

## Obesity

The Adults and Healthier Communities panel initiated a review of the work being led by the Local Public Service Board For Adults in Healthier Communities on obesity. In Kirklees around 1 in 5 of all adults are obese and around 1 in 3 of all adults are overweight. The LPSB has agreed an Obesity Programme which aims to halt the increase in the number of people in Kirklees who are obese from a baseline of 18% in 2007. The focus of the LPSB programme was on interventions for people who are already obese. The panel recommended that the LPSB adopts a more strategic and comprehensive approach to preventing and managing overweight and obesity.

The panel has also recommended that the LPSB develop a multi-agency, strategic approach and action plan, encompassing; prevention of overweight and obesity in adults and children; identification and assessment; management of overweight and obesity in adults and children.

# Shaping Policy & Strategy

**Scrutiny provides an opportunity for councillors to actively influence key proposals at the development stage.**

## **Demand Management**

After a briefing on local and regional transport issues the Regeneration Panel supported holding an informed, all party debate on the topic of transport demand management tools, to develop thinking on the right measures for Kirklees. The panel felt that the debate needed to be wider than just road pricing and congestion charging, as it became clear that there were a number alternative tools that could be used. A presentation at Full Council highlighted what a “do nothing” approach to traffic management would mean for the people of Kirklees e.g. By 2015:

- Traffic to grow by 26%
- Delays to increase by 27%

The Panel tabled a resolution which called for measures to be implemented guided solely by objective data; this received full house support and was passed unanimously.

## **Looked After Children**

Improving the life chances of Looked After Children (LAC) has again been a priority for the Children and Young Peoples scrutiny panel during the 2007/8 municipal year. Recognising that councillors have a responsibility as corporate parents to Looked After Children, the panel has been working towards ensuring that there are adequate resources in place to enable councillors to fulfil this role.



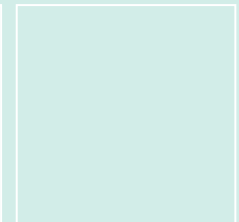
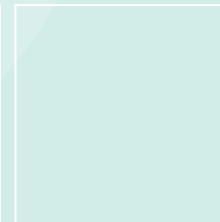




## Panel recommendations on Looked After children have included:

- Benchmarking and having dialogue with other local authorities that have had some success on their approach to corporate parenting.
- Providing ward councillors with regular updates and information on looked after children in their wards.

The panel has been working closely with the Cabinet Member, the Corporate Parenting Panel and Children and Young People Service to ensure that corporate parenting remains a priority; and will continue to have early involvement in shaping policy and strategy that seeks to improve the prospects and outcomes for looked after children.





# Adding Value to Council Debate/Discussion

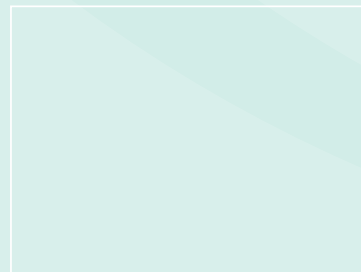
**Scrutiny provides an independent perspective to help inform council debate and discussion**

## **Nurseries**

As part of the 2007/08 Council budget setting process a decision was taken to close three council run day care nurseries in Huddersfield. The decision generated public protests and much debate in the Council Chamber. Scrutiny was asked, by the parent of a child at one of the nurseries earmarked for closure, to look into the decision.

Scrutiny Management Committee agreed to set up an Ad Hoc panel to look into the matter. The panel's investigation focused on how the decision to close was made and included looking into the background and rationale for the nursery review, and the range and quality of information and discussion with stakeholders and affected parties.

The Ad Hoc Panel made a number of recommendations and reported its findings to the Council meeting. The Panel said that the Cabinet and the Council had to learn from the situation and look at the future management of the Council budget process, particularly on how the closure of public facilities are handled. The Ad Hoc Panel also highlighted areas where it was concerned that there had been insufficient information. Having seen the findings of the Ad Hoc Panel, the Cabinet took the decision that one of the day nurseries would remain open.







## Visual Impairment

Members of Scrutiny Management Committee acted as the panel for a major ad hoc scrutiny review into services for visually impaired people. The purpose of the review was to add value and further impetus to the review and development of the strategy for services for visually impaired people being led by Adult Services.

The panel came up with a number of conclusions and recommendations which have been incorporated into an action plan to take forward improvements to services for visually impaired people. All the recommendations have been accepted, including:-

- Improved support for people at the time they are diagnosed with a visual impairment.
- Developing a single Sensory Impairment Team to ensure consistency of social work and best practice across Kirklees.
- Actions to reduce waiting times for assessment.
- More support for community and voluntary sector groups.

The role of the community and voluntary sector was a particularly important feature of the review, with the panel concluding that this activity needs to be better coordinated in South Kirklees.



# Engaging with a range of Stakeholders

**Scrutiny involves a diverse range of people including experts, young people and members of the public to use their viewpoints and experiences to inform scrutiny work and outcomes**

## **War Memorials**

A Kirklees Councillor was approached by a member of the public who was concerned about the upkeep of war memorials in the area.

The Councillor took up this matter and the Scrutiny Management Committee agreed that an Ad Hoc panel should be set up. A number of stakeholders were invited to the first panel meeting, including representatives of the Royal British Legion, the Royal Air Force Association and other ex-services organisations.

Press coverage of this first meeting then led to contact and input to the process from a number of other stakeholders, including Parish Councils, community groups, individuals and military history societies. The opinions and views of these stakeholders led to a widening of the remit of the panel, and a final report which had five clear recommendations. This report has now been sent to the relevant cabinet member.

## **Young People**

Involving young people in the work of scrutiny continues to be a key objective for the Scrutiny Panel for Children and Young People. The panel recognises that a formal meeting setting may be daunting for some young people and have been considering different approaches in order to encourage young people to get involved in the work of scrutiny.







In September 2007, members of the panel had an informal meeting with a group of young people at Huddersfield University who were currently on or had been through the Employability and Aim Higher Programmes. These young people, (former Looked After Children) explained the benefits that they had gained from being on these programmes in getting them into further education, training and employment.

The young people attended a full panel meeting on the 28 November 2007, and gave a presentation on the benefits they had gained from being on the Employability Programme and Aim Higher Programme.

## **Health Inequalities**

The Scrutiny Panel for Health Inequalities has looked into aspects of maternal health that are contributory factors in infant mortality. Part of the Panels' work looked at maternity care and the panel were keen to hear from mothers who had recently been through the maternity care system. The panel also wanted to hear the views of General Practitioners as maternity care moves away from their remit.

Councillor Kath Taylor attended drop-in sessions at four Children's Centres across Kirklees and spoke to a range of mothers about their experiences. It was a relaxed and informal way of gathering information and provided a base of "real experience" to contrast with the evidence gathered from service providers.

Councillor Ann Raistrick attended the 3 GP Commissioning Consortia across Kirklees to gather their views on maternity care. One consortium consulted GPs in the area and fed views back to Scrutiny. Some common themes started to emerge that have been picked up in the Panel report on Maternal Health.

# Constructive Relationships with Cabinet

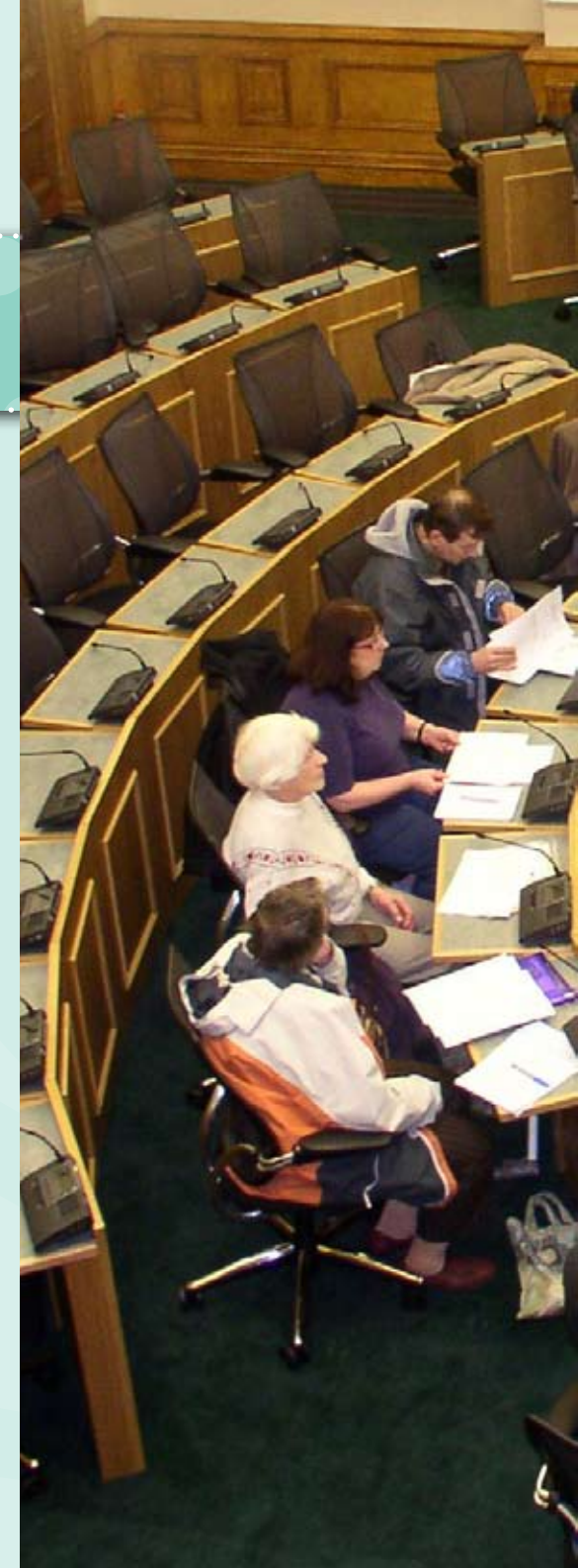
**Scrutiny has worked constructively with Cabinet Members to contribute to the good governance of Kirklees.**

## **Critical Friend**

In its role as critical friend, Scrutiny has continued to build a constructive relationship with Cabinet. One of the most effective ways of doing this is through the Cabinet Member/Lead Member briefings. Scrutiny sets the agenda and the Cabinet Member updates the Lead Member on progress against key issues. The Cabinet Member will also identify any important decisions or policy work that is on the horizon. The Scrutiny Lead Member has the opportunity to talk through the findings of any work that the panel has been doing. With briefings taking place on a monthly basis, the Scrutiny Lead Member is able to build a relationship with the Cabinet Member, whilst maintaining a constructive challenge and identifying potential issues for the panel work programme.

## **Holding to account**

Holding the Executive to account is another key function of effective Scrutiny. The Corporate Affairs Panel tried a new approach this year. The Cabinet Members attended the Panel meeting at the beginning of the year and set out their priorities for their cabinet portfolios in the coming year. This year the panel decided to select one or two priorities from each portfolio and hold the Cabinet Member to account for them throughout the year. For Councillor Palfreeman the issue was the development of locality working, for Councillor Hall the panel selected value for money and for Councillor Smaje the development of a customer strategy. It has been a tentative start but it is a way of targeting challenge and holding to account that will hopefully be continued in future years.







## Strategic Planning

The Regeneration Panel was aware that the coming months offered a unique opportunity to pull together strategic regeneration thinking and place shaping.

The panel opened discussions with Cabinet Members and Executive Directors to ensure Kirklees was maximising its potential during this time. Using learning from a visit to Manchester the panel challenged the strategic approach Kirklees was taking to regeneration.

Having a Cabinet and Executive that valued the opinions and welcomed the challenge of scrutiny made for a good debate of openness and constructive criticism. Without the need for defence or attack the debate stimulated ideas, solutions, and commitment and highlighted areas for improvement. The panel agreed to continue to work with Cabinet and its Executive to improve and crystallise the vision for regeneration in Kirklees. In April 2008, the panel visited Gateshead to gain a different perspective and in the same way hope to use the learning to challenge Cabinet Members.





# Following up on Previous Recommendations

**Scrutiny recognises the importance of following up on recommendations to ensure that agreed outcomes are achieved**

## **Section 106**

A member of the Regeneration Panel undertook an assigned task to follow up on recommendations made by the Panel in August 2005 and December 2006 regarding Section 106 Planning Agreements.

Under the planning law (Section 106) a developer can be required to enter into a legal agreement with the Council to make cash contributions to improving community facilities as part of their planning approval.

The key issues in 2005 and 2006 were the involvement of councillors at a local level, and the need for a much more co-ordinated approach to monitoring across the council's services.

The 2007/8 report acknowledged it was a complex area, and there had been many valid reasons why progress had been slow, nevertheless progress needed to be made and the key issues remained.

The panel is now working with planning and other key services to draw up an action plan to implement the 2007 recommendations which incorporate outstanding recommendations from 2005 and 2006.





## Domestic Waste

In February 2007 the Safer Stronger Communities Panel made a number of recommendations regarding the implementation of “The Recycling Plan for Kirklees”; the roll-out of new waste collection and recycling arrangements for households in Kirklees.

This followed the issuing of a notice of concern to the relevant Cabinet Member a month earlier.

The recommendations included staging the implementation over a longer period of time, an awareness raising campaign amongst households, and greater liaison with ward councillors.

Over the course of 2007/08, the panel received quarterly reports from the service on implementation progress, as well as making a visit to the recycling plant and also suggesting further amendments to promotional literature.



# Co-optees Goodbye

**Councillor Molly Walton, on behalf of everyone involved in Scrutiny, would like to acknowledge and say thank you to the Voluntary Co-optees for their contribution and commitment to the work of Scrutiny**

The contribution that the voluntary co-optees make to the work of scrutiny continues to be invaluable. Not only do the co-optees come from all walks of life bringing a wealth of knowledge, and experience; they also add a community perspective to the issues being looked at by scrutiny. This year, a number of the co-optees will have served the maximum 4 year tenure and will therefore be stepping down from the standing panels. Some of these co-optees have said that the experience and knowledge gained from being involved in scrutiny has encouraged them to become involved in other aspects of local democracy.

**Scrutiny would like to say thank you and goodbye to -**

**Chris West** - Regeneration

**Paul Horbury** - Regeneration

**Ray Davies** - Children and Young People

**Morry Smith** - Adults and Healthier Communities

**Janice Thomas** - Safer, Stronger Communities

**Neil Robertson** - Corporate Affairs

**Hillary Wainwright** - Corporate Affairs

**Margaret Barrow** - Corporate Affairs, Attention Deficit Hyperactivity Disorder panel

Chris West said that “being a co-optee on the regeneration panel I gained insight into the decision making process and enjoyed the variety of topics falling under the urban regeneration umbrella. In addition the meetings were friendly and welcoming with items discussed in a serious manner”.

## Acknowledgements

Scrutiny would like to take this opportunity to acknowledge and thank John Heneghan former Scrutiny Team Leader - for the support he has given to scrutiny over the years. John has now left Scrutiny and is Policy Manager within the Policy and Governance Section.

Thanks also goes to Jayne Purcell, Scrutiny Officer, for the support she has given to Scrutiny. Jayne will be leaving shortly to work as a Corporate Policy Officer.

# Co-optees Welcome

In autumn 2007, a recruitment exercise was held to recruit a new cohort of co-optees to replace those who were stepping down. One of Scrutiny Management Committee objectives was to ensure that the recruitment exercise attracted a wide range of people reflecting the diverse nature of Kirklees' communities. Adverts placed in the local press, community venues and through the Huddersfield University drew a positive response.

- **68 further information packs requested.**
- **22 application forms were submitted**
- **17 people were successful.**

The induction of the new co-optees aimed to incorporate the suggestions that had come out of the Co-optee Information and Review day held in October 2006. The suggestions included training co-optees on how the council works and introducing a 'buddy' system, which would pair new co-optees with long-standing co-optees.

The four induction sessions included:-

**Session 1** - Scrutiny Fundamentals, (making sense of meetings)

**Session 2** - How the council works  
(presentation from Councillor Robert Light)

**Session 3** - Selecting and scoping issues for scrutiny to look at

**Session 4** - Questioning techniques and making recommendations

Each of the successful candidates has been through a probationary period and has had an opportunity to observe a panel meeting; and have been allocated to either one of the 6 standing panels, Ad Hoc or Councillor Call for Action panel. They will begin work in the 2008/9 municipal year.

Councillor Molly Walton, on behalf of everyone involved in Scrutiny, would like to say welcome to the new voluntary co-optees and would hope they enjoy their time in scrutiny.

## Scrutiny Team Up Date

Welcome to Richard Dunne and Beth Hewitt who joined the team as Scrutiny Officers.

Congratulations to Penny Bunker who has recently been appointed to the position of Scrutiny and Governance Manager

### Breakdown of the successful co-optees.

Gender		Disability		Ethnicity	Age Range
Male	Female	Yes	No	12 white	Youngest 25
13	4	4	13	5 none white	Oldest 73



# Frequently asked questions

Here are some brief answers to the most frequently asked questions about scrutiny.  
More detailed information is available from [www.kirklees.gov.uk/scrutiny](http://www.kirklees.gov.uk/scrutiny)

## What is Scrutiny?

Scrutiny acts as a check and balance on the Council's decision maker (the Cabinet) by holding it to account for its decisions. Scrutiny aims to:

- Improve services for local people and their communities;
- Ensure that Cabinet is accountable to the public;
- Improve the performance of the Council's services;
- Improve the performance of other public service for which the Council has responsibility or is a stakeholder in
- Actively engage local people in the scrutiny process and to promote issues which are of importance and of relevance to them.

## Who is involved?

All Councillors who do not hold a Cabinet post, and voluntary co-optees, supported by a dedicated scrutiny team, form a structure of: A management Committee who lead and manage the overall process; six permanent thematic panels linked to Council structures; and as and when necessary short term "ad-hoc" panels to carry out more in depth investigations.

## Is scrutiny a political activity?

Scrutiny is a key part of the political process; however it is not party political.

The Scrutiny committee and panel structures are made up of Councillors from across all the political groups. Councillors leave their party politics at the door and look **objectively** at issues.



## How do you choose what to scrutinise?

The councillors and voluntary co-optees involved in scrutiny decide which issues they want to prioritise for scrutiny to look at.

Carrying out effective scrutiny takes a lot of time, commitment and effort so it is simply not possible to look at every issue.

When choosing issues, scrutiny will consider whether it can make a real difference (for example whether recommendations could result in improved services).

## What can't scrutiny look at and why?

Scrutiny is not appropriate for considering individual complaints. The panels also can not investigate regulatory or 'quasi-judicial' decisions, such as planning or licensing decisions.

## How can members of the public be involved?

You can:

- attend public meetings of the Management Committee or scrutiny panels
- suggest a topic for a scrutiny review
- give evidence to a panel or send us your views about any of the reviews being undertaken
- keep updated about what is happening in scrutiny by looking at [www.kirklees.gov.uk/scrutiny](http://www.kirklees.gov.uk/scrutiny)
- join a pool of people interested in being co-opted onto the panels when vacancies are advertised

## What is Councillor Call for Action?

Councillor Call for Action (CCFA) is a new process; it allows ward councillors to call to account the work of council services and other agencies at a local level. As a result of information provided by their constituents, communities, local groups, Councillors are now able to trigger a response from service providers to ensure local concerns are dealt with.

## How is CCfA different to other Scrutiny Processes?

The power to initiate a CCfA lies with the ward councillor. If the councillor doesn't wish to champion a request no further action is taken. The focus should be a neighbourhood and locality issue, specifically the quality of public service provision, including issues relating to crime and disorder. CCfAs should always be a persistent issue and referred to Scrutiny as a last resort. The Scrutiny Management Committee needs to be satisfied that the councillor had done everything to try and resolve the community concern. CCfA is not about individual complaints but should instead represent a community, neighbourhood or locality concern that is genuine and persistent.

## Who is Involved?

Councillors refer matters for consideration to the Scrutiny Management Committee who make the final decision to undertake a scrutiny review of the concern. The review would then be undertaken by a scrutiny panel composed largely of councillors from the affected locality including:

- Non executive councillors
- An appropriate standing panel member
- A scrutiny voluntary co-optee
- Support from a Scrutiny Officer



# Panel Work at a glance

PANEL	PANEL MEMBERSHIP	WORK PROGRAMME
REGENERATION		
	<p>Cllr Peter McBride (Lead Member)            Cllr John Smithson, Cllr Vivienne Lees,            Cllr Robert Iredale, Cllr Derrick Yates,            Cllr Mumtaz Hussain            Co-optees: Chris Hawkshaw, Chris West,            Paul Horbury</p>	<p>Cabinet Member Priorities            Local Public Service Board            Local Development Framework,            Strategic Regeneration            Housing Regeneration            Leeds City Region Developments,            Dewsbury Town Centre</p>
SAFER STRONGER COMMUNITIES		
	<p>Cllr Ann Denham (Lead Member),            Cllr Masood Ahmed, Cllr Royston Rogers,            Cllr David Sheard, Cllr David Woodhead,            Co-optees: Colin Gower, Geoff Sykes,            Janice Thomas</p>	<p>Anti-social behaviour            Environmental issues and the green agenda            Effectiveness of the Neighbourhood Renewal            Fund and the Cleaner Greener Safer Fund            Waste Strategy            Community Relations            Voluntary &amp; Community Sector Strategy            Highway Maintenance &amp; Development            Housing Allocation Policy            Local Public Service Board</p>
CHILDREN AND YOUNG PEOPLE		
	<p>Cllr Margaret Fearnley (Lead Member),            Cllr Maggie Blanshard, Cllr Nicola Turner,            Cllr Cath Harris, Cllr Vivien Lees,            Cllr Elaine Ward,            Co-optees: Helen Singleton, Kate Cross,            Geoff Hughes, Ray Davies</p>	<p>Corporate Parenting            Looked After Children            Children Centres            Extended Schools            Building Schools for the Future            Improving Standards and attainment in            Kirklees Schools            Safeguarding            Local Public Service Board</p>

PANEL	PANEL MEMBERSHIP	WORK PROGRAMME
<b>ADULTS AND HEALTHIER COMMUNITIES</b>		
	Cllr Julie Stewart Turner (Lead Member), Cllr Barbara Jones, Cllr Andrew Marchington, Cllr Peter O'Neill, Cllr Donald Firth, Cllr Terry Lyons Co-optees: Joe Calder, Robert Scaife, Morry Smith	Local Public Service Board Older Peoples Policy Eligibility Criteria for Adults Social Care Commissioning Mental Health Homelessness Affordable Warmth Strategy Adult Education Protecting Vulnerable Adults Local Involvement Network (LINK)
<b>CORPORATE AFFAIRS</b>		
	Cllr Angela Ellam (Lead Member), Cllr Mahmood Akhtar, Cllr Derek Hardcastle, Cllr Gordon Beever, Cllr Nigel Patrick, Cllr Roger Roberts Co-optees: Neil Roberts, Margaret Barrows, Hilary Wainwright	Value for Money Localities Equality and Diversity Framework Customer Relation Single Status/Equal Pay Procurement Leadership Academy - Follow Up Attendance Management
<b>HEALTH INEQUALITIES</b>		
	Cllr Ann Raistrick (Lead Member) Cllr Colin Auty, Cllr Hanif Mayet, Cllr Salim Patel, Cllr Mohan Sokhal, Cllr Kathleen Turner Co-optees: John Hebblethwaite, Fiaz Rashid	Maternal Health Healthy Schools Kirklees Sexual Health Strategy Follow up on scrutiny of NHS Denistry



PANEL	PANEL MEMBERSHIP	WORK PROGRAMME
<b>COUNCILLOR CALL FOR ACTION (CCfA)</b>		
	Cllr Ann Denham (Chair) Cllr Angela Ellam Co-optee: Colin Gower	A CCfA request was received in November 2007 regarding the effectiveness of support to a particular family who have been witness to and victim of persistent and on-going crime and anti-social behaviour.
AD HOCS		
NURSERIES	Cllr Margaret Fearnley (Chair) Cllr Maggie Blanshard, Cllr Derrick Yates Co-optee: Paul Horbury	To investigate the conduct of the review of council owned nursery provision in the Huddersfield area.
SERVICE FOR VISUALLY IMPAIRED	Cllr Molly Walton, Cllr Robert Iredale, Cllr Julie Stewart Turner, Cllr Roger Roberts, Cllr Terry Lyons	To explore the provision of services for visually impaired people in Kirklees
WAR MEMORIALS	Cllr David Sheard, Cllr David Woodhead, Cllr Derrick Yates, Cllr Roger Roberts Co-optee: Colin Gower	<p>A request for scrutiny into the council's policy on war memorials was submitted by Cllr Sheard, following meetings with representatives of Leisure, the local British Legion and a "War Graves" volunteer, and highlighted two main concerns:</p> <ul style="list-style-type: none"> <li>• the lack of a clear policy for how the council should react to requests for additional names to be added to war memorials</li> <li>• the lack of sufficient budget to maintain or improve security on memorials</li> </ul>

# Contacts

## **Scrutiny and Governance Manager**

**Penny Bunker:** 01484 221944  
**Civic Centre 3**  
**Huddersfield**  
**HD1 2TG**

## **Scrutiny Officers:**

Steve Barnbrook: 01484 221945  
Jenny Bryce-Chan: 01484 221907  
Richard Dunne: 01484 221687  
Beth Hewitt: 01484 221864

## **Scrutiny Administrator**

Mary Brooks: 01484 221908

Fax: 01484 221707

Email: [scrutiny.governance@kirklees.gov.uk](mailto:scrutiny.governance@kirklees.gov.uk)

[www.kirklees.gov.uk/scrutiny](http://www.kirklees.gov.uk/scrutiny)

gradually rebuilding back