

## HEALTH AND ADULT SOCIAL CARE SCRUTINY PANEL - WORK PROGRAMME 2017/18

**MEMBERS:** Cllr Liz Smaje (Lead Member), Cllr Richard Eastwood, , Cllr Fazila Loonat, Cllr Richard Smith, Cllr Sheikh Ullah, Cllr Habiban Zaman, Peter Bradshaw (Co-optee), David Rigby (Co-optee) , Sharron Taylor ( Co-optee)

**SUPPORT:** Richard Dunne, Principal Governance & Democratic Engagement Officer

<b>FULL PANEL DISCUSSION</b>		
<b>ISSUE</b>	<b>APPROACH</b>	<b>AREAS OF FOCUS/OUTCOMES</b>
<p><b>1. Financial position of North Kirklees CCG and Greater Huddersfield CCG</b></p>	<p>The Panel has received an update on the CCG's financial position and agreed to continue to monitor the CCG's finances through further updates at panel meetings.</p> <p>The Panel has also agreed to include the CCGs Primary Care Strategies in this item to consider if there are any specific elements that contribute to the innovation and efficiency of primary care services</p>	<ul style="list-style-type: none"> <li>• Consider the wider transformation programmes being undertaken by both Greater Huddersfield CCG &amp; North Kirklees CCG to include assessing their contribution to increasing efficiencies and impact on services.</li> <li>• A focus on the work being undertaken to reduce costs and increase efficiencies to include:               <ul style="list-style-type: none"> <li>○ Monitoring the impact of the 'Talk Health Kirklees' campaign.</li> <li>○ Assessing the various CIP's and reviewing the impact of any proposed changes to the commissioning of services.</li> </ul> </li> </ul> <p><u>Panel Meeting 16 January 2018</u> The Panel received an update on the financial positions of Greater Huddersfield CCG, North Kirklees CCG, Mid Yorkshire Hospitals NHS Trust and Calderdale &amp; Huddersfield NHS Foundation Trust.</p> <p>The Panel noted the significant financial pressures and the emphasis on the joint work that was being developed across each acute hospital footprint to address the gaps and improve outcomes.</p>

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		The Panel has agreed to maintain a focus on the finances of the health and social care system in Kirklees.
<p><b>2. Kirklees Health and Wellbeing Plan (Sustainability and Transformation Plan ) and Kirklees Joint Strategic Assessment (KJSA)</b></p>	<p>To maintain an overview of the Kirklees Health and Wellbeing Plan and the KJSA through discussions at panel meetings.</p> <p>This item has been included in a themed discussion at the meeting 12 December 2017 that will cover the work of the Health &amp; Wellbeing Board and include the Better Care Fund.</p>	<p>Key outcome/aim for the Panel will be to assess the impact of changes to service users and consider ways that these could be mitigated.</p> <p>Areas of focus to include:</p> <ul style="list-style-type: none"> <li>• Keeping tracks on progress of the implementation of the plan;</li> <li>• Monitoring impact of changes;</li> <li>• Assessing how local changes fit/link with the wider transformational changes taking place across West Yorks</li> <li>• How the local plan links to the West Yorks Sustainability and Transformation Plan (STP)</li> <li>• An overview of the process that is followed in the development of the KJSA</li> <li>• Presenting an example of the work that is carried out on updating a section of the KJSA</li> <li>• Outlining the approach that is taken to implementing actions to address the issue(s) and monitoring progress</li> </ul> <p><u>Panel meeting 12 December 2017</u></p> <p>The Panel considered a discussed two reports that provided information about the Kirklees Health and Wellbeing Plan, the West Yorkshire and Harrogate Sustainability and Transformation Plan and the KJSA.</p> <p>The Panel requested :</p> <ul style="list-style-type: none"> <li>• Further information on the West Yorkshire vision for</li> </ul>

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		<p>improved maternity services ;</p> <ul style="list-style-type: none"> <li>• A written update on the progress made against the implementation plan to include key performance indicators to support the increased capacity in IAPT services.</li> </ul>
<p><b>3. Healthwise Optimisation Programme</b></p> <p>An initiative being considered by the CCG's that will support people prior to surgery who are deemed to be at higher risk of complications that can occur during or after surgery. Initial areas of focus will cover obesity and smoking.</p>	<p>The programme will be discussed at the meeting scheduled for 3 October 2017.</p>	<p>The Panel will consider how the programme will operate to include the planned timescales for implementation of the programme.</p> <p>Aim/outcome will be for the Panel to understand the impact of these changes ; identify if there are any groups that will be adversely affected by the changes; and make recommendations to CCGs on ways to reduce the impact of these changes.</p> <p><u>Panel meeting 3<sup>rd</sup> October 2017</u></p> <p>The Panel considered a report by Greater Huddersfield and North Kirklees CCGs on Health Optimisation and the proposal to introduce additional thresholds for non-urgent elective surgery.</p> <p>The Panel agreed that the Health Optimisation Programme proposed a significant variation in service to the public and requested that the CCGs undertake a period of consultation for 6 weeks.</p> <p>The Panel highlighted a number of key areas for further consideration and agreed that the Lead Scrutiny Member would meet with reps from GHCCG, NKCCG and Public Health to follow up the issues highlighted.</p>

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		<p>The Panel requested that CCGs report back to the Panel with the results and outcomes of the 6 week consultation once it has been completed – date to be agreed.</p> <p><u>Lead Member Briefing 8 January 2018</u> CCGs have advised that plans to move ahead with the Health Optimisation Programme have been postponed. Consideration will be given to looking at this programme on a wider West Yorkshire and Harrogate footprint.</p> <p>Lead Member will continue to monitor this area of work and report back to the Panel as the work progresses.</p>
<p><b>4. Integration of Health and Social Care</b></p> <p>The integration of Health and Social Care is at the centre of government reforms and with the introduction of STP's there is a clear expectation for there to be significant measurable progress in health and social care integration by 2020</p>	<p>To maintain an overview of progress of the Integration of Health and Adult Social Care.</p> <p>This item will be discussed at the meeting scheduled for 14 November 2017.</p>	<ul style="list-style-type: none"> <li>• Consider how performance will be measured; assessing the pace of change; and reviewing the impact on the standard and quality of services being delivered in Kirklees.</li> <li>• Assess the overall impact of reductions in budgets across the whole of the health and social care economy.</li> </ul> <p>Aim/Outcome will be for the Panel to: assess if there is any disproportionate impact on certain groups; highlight impact on service users to relevant providers and ensure steps/measures are being taken to support affected groups.</p> <p><u>Panel meeting 14 November 2017</u> The Panel received an update on the progress of the integration of health and adult social care.</p>

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		<p>The panel requested further information to include :</p> <ul style="list-style-type: none"> <li>• A high level timeline to include details of engagement work</li> <li>• An update on work taking place in North Kirklees to provide similar provision to that delivered by the Whitehouse Centre, Huddersfield</li> <li>• Details on how progress is being made to provide a single point of access across the sector.</li> </ul> <p>A further update is to be scheduled for early 2018.</p>
<b>5. CQC Inspections</b>	To maintain an overview of the progress of the Action Plans developed by a number of local providers following a CQC inspection either through written updates/ Feedback from Lead Member /presentations at panel meetings.	<p>Review progress from the following provider action plans :</p> <ul style="list-style-type: none"> <li>• Calderdale and Huddersfield NHS Foundation Trust</li> <li>• Locala Community Partnerships</li> <li>• South West Yorkshire Partnership NHS Foundation Trust</li> <li>• Mid Yorkshire Hospitals NHS Trust</li> </ul>
<b>6. All Age Disability and Adult Pathways</b>	The Panel to receive updates on the work that is being done on developing the All Age Disability and Adult Pathway workstreams.	<p><u>Panel meeting 4 July 2017.</u></p> <p>The Panel received an update on the work that is being developed on Adult Services Pathways that included an overview of the key areas of transformation</p> <p>The Panel has requested further information that provides:</p> <ul style="list-style-type: none"> <li>• An overview of the timescales and key milestones for the various transformational work streams and redesign of the Adult Services pathways</li> <li>• The headline financial figures that outline where the projected savings will be achieved.</li> </ul>

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<p><b>7. The Healthy Child Programme (0-19 services)</b></p> <p>The Kirklees Integrated Healthy Child Programme (KIHCP) is seen as a catalyst for transforming work with children and young people across a range of systems, interventions, sectors and services over the next 5 -10 years.</p>	<p>In March 2017 the Panel was presented with an update on the KIHCP procurement process; the approach being taken to implementing the programme; and progress of implementation. Further updates will be presented at panel meetings during 2017/18.</p> <p>This item has been scheduled for discussion at the meeting 12 September 2017.</p>	<p>At the March meeting the Panel agreed to:</p> <ul style="list-style-type: none"> <li>• Maintain an overview of the development of the service to include progress on implementation</li> <li>• Receive an update on how the key risks/issues have been managed as outlined in the March meeting.</li> </ul> <p><u>Panel meeting 12 September 2017.</u></p> <p>The Panel received an update covering the areas identified from the March 2017 meeting. The Panel has agreed to :</p> <ul style="list-style-type: none"> <li>• Receive an overview of the priority areas in the Kirklees Future in Mind Transformation Plan.</li> <li>• Maintain an overview of progress of the implementation of the programme to include feedback from practioners.</li> <li>• Include an additional area of focus on the transition from HCP to adult services.</li> <li>• To monitor work being done to Improve engagement with Social Care within the mobilisation processes with the aim of improving integrated working.</li> <li>• To monitor the Panel's concerns on the work being developed to develop a rigid CAMHS cancellation policy with the aim of gaining assurance that robust communication systems are in place.</li> </ul>
<p><b>8. Integrated Wellness Model</b></p> <p>The wellness approach goes beyond looking at single-issue, healthy lifestyle services with a focus on illness, and instead aims to take a whole-person and community approach to improving health. Based on self-care and</p>	<p>In March 2017 the Panel received an update on the progress of work that has taken place to develop a Kirklees Wellness Model. Further updates will be presented at panel meetings during 2017/18.</p> <p>This item has been scheduled for discussion at the meeting 12 September 2017.</p>	<p>At the March meeting the Panel agreed to keep the issue on the Work Programme with a focus on:</p> <ul style="list-style-type: none"> <li>• Scoping out the detail of the Wellness Model's functions;</li> <li>• Developing the details for the Service Specification</li> <li>• Producing a timeline to include key milestones and decision making;</li> </ul>

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<p>intervening as early as possible but as late as necessary, it is clear that individuals who manage their own lifestyles are healthier, more productive, have fewer absences from work, and make fewer demands for medical and social services.</p>		<ul style="list-style-type: none"> <li>• Understanding the outcomes and impact for service users; and</li> <li>• Clarification on what services/provision will align virtually or work on the periphery of the model.</li> </ul> <p>Aim/outcome will be to understand how this model integrates with work being developed in other areas of the health and social care economy; the impact this will have on service users; and ensuring measures are put in place to support equitable access to services.</p> <p><u>Panel meeting 12 September 2017.</u> The Panel received an update on the progress of the design and commission of the Kirklees Integrated Wellness Model. The Panel has agreed to:</p> <ul style="list-style-type: none"> <li>• Receive the outcomes from the engagement/public insight work and the draft service specification.</li> </ul> <p>The Panel has also identified a number of additional areas of focus to include:</p> <ul style="list-style-type: none"> <li>• Assessing how the model will integrate with the work of the CCGs (such as Health Optimisation)</li> <li>• Getting a clearer indication of the approach that will be taken by Public Health in identifying outcomes and developing an evaluation strategy.</li> <li>• Assessing how Public Health will assess value for money.</li> <li>• Reviewing: the numbers of people accessing the services; and the initiatives to 'scale up' services, increase the numbers of service users and target areas of inequality.</li> </ul>

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<b>9. Robustness of Adult Social Care</b>	<p>To maintain an overview of the work being done to support a robust adult social care service through updates at panel meetings.</p> <p>This item has been scheduled for discussion at the meeting 3 October 2017.</p>	<p>Areas of focus to include:</p> <ul style="list-style-type: none"> <li>• The new contract for homecare provision.</li> <li>• State and resilience of the adult social care market.</li> <li>• Update on preparations for winter.</li> </ul> <p><u>Panel meeting 3<sup>rd</sup> October 2017</u></p> <p>The Panel considered a report describing the approach taken by Adult Social Care in order to continuously improve the robustness of the Adult Social Care system.</p> <p>The Panel agreed to consider a report to a future Panel meeting detailing performance and evidence that improvements were being made in the Adult and Social Care Service – date to be determined.</p>
<b>10. Attention Deficit Hyperactive Disorder (ADHD) – Adults</b>	<p>In April 2017 the Panel was presented with an update on waiting times and numbers for Adult ADHD and an overview of the work that was being developed to enhance the capacity of service and improve the consistency of the service delivered across West Yorks.</p> <p>The Panel has agreed to receive a further written update.</p>	<p>Maintaining an overview of progress.</p>
<b>11. Quality of Care in Kirklees</b>	<p>In April 2017 CQC presented to the Panel an outline of its activity and an overview of the outcomes of the inspections in Kirklees.</p> <p>It was agreed that a further update be arranged towards the end of the 2017/18 municipal year with a focus on adult social care.</p>	<p>General update report and discussion.</p>

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<p><b>12. Suicide Prevention</b> The House of Commons Health Committee has recommended to Government that health overview and scrutiny committees should be involved in ensuring effective implementation of local authorities' suicide prevention plans. This should be established as a key role of these committees. Effective local scrutiny of a local authority's suicide prevention plan should reduce or eliminate the need for intervention by the national implementation board.</p>	<p>The Panel will need to view and assess the Kirklees Suicide Prevention Plan and agree its approach to monitoring the effectiveness of the Plan.</p>	<p>Areas of focus and outcomes to be confirmed.</p> <p><u>Lead member briefing 24 October 2017.</u> Public Health will present the Kirklees Suicide Prevention Plan at the Panel meeting 13 February 2018. Areas that will be covered will include:</p> <ul style="list-style-type: none"> <li>• Assessing the Plan;</li> <li>• Clarification of who is/has been involved in developing the Plan;</li> <li>• What partnerships are involved in overseeing and implementing the Plan;</li> <li>• Who monitors the effectiveness of the Plan and what are the expected outcomes.</li> </ul>
<p><b>13. Changes to Podiatry Services – outcomes of consultation</b></p>	<p>A report on the outcomes of Locala's consultation on the Changes to Podiatry Services has been scheduled to be considered by the Panel at the meeting 14 November 2017.</p>	<p>To be determined following presentation of consultation outcomes report.</p> <p><u>Panel meeting 14 November 2017</u> The Panel considered the outcomes of the consultation and a findings report.</p> <p>The Panel issued a number of recommendations that included requesting Locala to consider how the issues highlighted by the consultation will be addressed. In addition the Panel requested that it is provided an opportunity to see the final report that outlines the proposed changes before a final decision is made.</p> <p>The final report has been scheduled for presentation at the meeting 13 March 2018.</p>

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<p><b>14. Mental Health Services – Transformation Programme</b> SWYPFT are continuing to work through a major service transformation programme with a focus on: recovery; putting more people in charge of the care they get; providing more support to people when they need it; helping people to leave hospital when they are ready; and ensuring that GP's stay at the heart of care.</p>	<p>Panel to receive an update at a future meeting on progress of the programme.</p>	<p>Areas of focus to include:</p> <ul style="list-style-type: none"> <li>• Overview of the key services that are/have been transformed.</li> <li>• Details of where implementation has taken place</li> <li>• Overview of emerging outcomes including lessons learned.</li> </ul>
<p><b>15. Care Closer to Home (CC2H)</b> CC2H remains a key transformational change for Clinical Commissioning Groups (CCG's). A key aim of CC2H is to develop an integrated community based health care service for all including the frail, vulnerable, older people and end of life care. The programme has critical inter-dependencies with the two hospital services programmes (Righty Care Right Time Right Place and Meeting the Challenge). The CC2H contract is delivered by Locala and GHCCG is the lead commissioner.</p>	<p>In February 2017 the Panel considered an update on the implementation of the programme and received the February 2017 copy of the Locala Quality Dashboard.</p> <p>The Panel agreed to continue to maintain an overview of progress of the programme.</p>	<p>Areas of focus to include:</p> <ul style="list-style-type: none"> <li>• Assessing the effectiveness of CC2H in supporting the two hospital services programme with a particular focus on the changes taking place across Mid Yorkshire Hospitals Trust and the progress being made in reducing demand in hospital services provided by Calderdale and Huddersfield NHS Foundation Trust.</li> <li>• Undertaking a further review of the Locala Quality Dashboard to identify if there are any themes that the Panel may wish to focus on.</li> </ul>
<p><b>16. Health and Wellbeing Board – Better Care Fund (BCF)</b> The BCF provides a significant financial incentive for the integration of health</p>	<p>This item has been included in a themed discussion at the meeting 12 December 2017 that will cover the work of the Health &amp; Wellbeing Board.</p>	<p>Areas of focus to include:</p> <ul style="list-style-type: none"> <li>• Current position of the BCF and improved BCF (iBCF).</li> <li>• Assessing any plans to use iBCF to improve local targets and services including: meeting adult social</li> </ul>

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and social care. CCG's and LA's are required to pool budgets and agree an integrated spending plan on how they will use their BCF allocation.		<p>care needs; reducing demands on hospital services including improved discharged times from hospital; and supporting the local social care provider market.</p> <ul style="list-style-type: none"> <li>• Planned BCF outcomes.</li> <li>• How the funds will be used to support the integration of health and social care.</li> </ul> <p><u>Panel meeting 12 December 2017</u> The Panel considered a report that provided information and progress of the work that is being undertaken as a result of the Kirklees Better Care Fund Plan.</p> <p>The Panel requested information that was included in the impact report on the Touchstone service "Better in Kirklees."</p>
<p><b>17. Interim Changes to hospital services</b> To scrutinise any interim changes to hospital services that the Calderdale and Huddersfield NHS Foundation Trust (CHFT) are considering prior to reconfiguration</p>	<p>The Panel will need to monitor the reviews that CHFT are currently undertaking on inpatient provision of Cardiology, Respiratory and Elderly Medicine.</p> <p>CHFT has advised the Panel that it will be looking to make changes to the above services in November.</p> <p>A presentation explaining the plans and the clinical urgency to make the changes before the anticipated increase in demand in winter will be discussed at the meeting 14 November 2017.</p>	<p>Areas of focus to be determined.</p> <p><u>Panel meeting 14 November 2017</u> The Panel was presented with details of the proposal for interim Acute Inpatient Elderly Medicine, Cardiology and Respiratory Service provision at CHFT.</p> <p>The Panel made a number of recommendations that included a request for written assurance that the proposed interim change was a discrete piece of work. The Panel agreed to retain the issues on its work programme in order maintain an overview of the impact of these changes in Kirklees.</p>

**LEAD MEMBER BRIEFING ISSUES**

<b>ISSUE</b>	<b>AREAS OF FOCUS</b>
<b>18. Care Act 2014</b>	<p>Lead Member to maintain an overview of the implementation of the reforms on the Council including impact of financial challenges and rising demand; and workforce challenges</p> <p>Update report on the implementation and impact of Care Act 2014 received 21 September 2017. Lead Member will review and update the panel.</p>
<b>19. Deprivation of Liberty Safeguards</b>	<p>Lead Member to receive an update report and subject to information received consideration to be declaring this item complete.</p> <p>Update report received 21 September 2017. Lead Member will review and update the Panel.</p>

**MONITORING ITEMS**

<b>ISSUE</b>	<b>AREAS OF FOCUS</b>
<b>20. Tuberculosis (TB) in Kirklees</b>	<p>Following an update in April 2016 the Panel agreed to continue to monitor TB in Kirklees to include arranging a further update to cover:</p> <ul style="list-style-type: none"> <li>• Looking at the work being undertaken to reduce TB rates in Bradford and Leeds and to highlight examples of good practice.</li> <li>• Getting clarification on staffing ratios for the current TB nursing establishment as per the recommendations from the Royal College of Nursing.</li> <li>• Receiving an action plan on the work being undertaken in Kirklees to reduce the high levels of TB in the borough</li> </ul>

	<p><u>Lead Member briefing 24 October 2017</u></p> <p>Public Health will submit a written update for the January 2018 Panel meeting that will cover:</p> <ul style="list-style-type: none"> <li>• The points above.</li> <li>• Details of the implementation of the latent TB screening pilot;</li> <li>• An overview of the key work streams in the TB work programme; and</li> <li>• A general update of the numbers of TB cases in Kirklees</li> </ul> <p><u>Panel meeting 16 January 2018</u></p> <p>The Panel considered a report that provided and an update on TB in Kirklees and the actions being taken to reduce the incidence of TB across the district.</p> <p>The Panel noted the reported and agreed that no further actions were required.</p>	
<p><b>21. Review of Mental Health Assessments</b></p>	<p>The Panel will need to agree a time line for reviewing progress of the recommendations of the Ad-hoc Panel following the presentation of the report that to Cabinet at its meeting that was held 25 July 2017.</p>	
<p><b>NEW EMERGING ISSUES FOR POTENTIAL INCLUSION ON THE WORK PROGRAMME</b></p>		
<p><b>ISSUE</b></p>	<p><b>APPROACH</b></p>	<p><b>AREAS OF FOCUS/OUTCOMES</b></p>
<p><b>22. Wheelchair Services</b></p> <p>Wheelchair services in Kirklees are provided by a private company Opcare which is one of the UK's largest prosthetic, orthotic and wheelchair service providers.</p> <p>The Panel has been made aware of a number of issues that relate to the standard and quality of service that is</p>	<p>Lead Member will undertake a short initial fact-finding study to assess the scale of the issues that have been highlighted before presenting to the wider panel to agree next steps.</p>	<p>Areas of focus and outcomes to be determined.</p> <p>A discussion on the issue has been scheduled to take place at the meeting 16 January 2018. Initial questions and key lines of enquiry have been sent to CCGs. The approach for the meeting has still to be finalised but will include a focus on user experience and input from Healthwatch Kirklees.</p>

<p>being provided by Opcare.</p>		<p><u>Panel Meeting 16 January 2018</u></p> <p>The Panel considered the standard and quality of the wheelchairs service in Kirklees which included input from representatives from Greater Huddersfield and North Kirklees CCGs and Healthwatch Kirklees.</p> <p>The Panel agreed a number of actions and recommendations that were focused on improving communication with service users; reviewing the waiting list system; ensuring assessments are being correctly carried out; and improving the experience of service users.</p> <p>The Panel also agreed to arrange another meeting to include representation from Opcare.</p>
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**NEW EMERGING ISSUES FOR POTENTIAL INCLUSION ON THE WORK PROGRAMME**

<b>ISSUE</b>	<b>APPROACH</b>	<b>AREAS OF FOCUS/OUTCOMES ARE</b>
<p><b>23. Carers in Kirklees</b> A recent adult safeguarding review undertaken by Healthwatch Kirklees focused on the feedback of the experience of people with dementia and their carers. The report highlighted the important role of carers and the challenges they faced when trying to help a family member or friend with dementia navigate the social care support pathways.</p>	<p>Lead Member has identified this issue as having the potential for being a focused piece of work that could potentially be undertaken as a task oriented (ad hoc) review.</p> <p>An initial scoping exercise will be carried out to identify the key areas of focus.</p>	<p>Areas of focus and outcomes to be determined.</p>