

Name of Meeting: HEALTH AND ADULT SOCIAL CARE SCRUTINY PANEL

Date: TUESDAY 13 FEBRUARY 2018

**Title of report: INTEGRATION OF HEALTH AND ADULT SOCIAL CARE:
 UPDATE ON PLANNED ACTIVITY**

Purpose of Report:

This report presents for information an updated position statement on the integration of Health and Adult Social Care in Kirklees.

Key Decision - Is it likely to result in spending or a saving of £250k or more, or to have a significant effect on two or more electoral wards?	N/A
Is it in the Council's Forward Plan (Key Decisions and Private Reports)?	N/A
The Decision - Is it eligible for "call in" by Scrutiny?	N/A
Date signed off by <u>Director</u> and name	Richard Parry – 5 February 2018
Is it also signed off by the Assistant Director for Financial Management, IT, Risk and Performance?	N/A
Is it also signed off by the Assistant Director, Legal, Governance and Monitoring	N/A
Cabinet member portfolio	Cllrs Viv Kendrick and Cathy Scott, Adults and Public Health

Electoral [wards](#) affected: All

Ward councillors consulted: Consultation with Ward Councillors is not applicable to this report

Public or private: Public

1. Introduction

1.1 A report outlining the approach to the integration of health and adult social care was discussed at the November 2017 Health and Adult Social Care Scrutiny Panel. The Panel have asked to be provided with an update against the planned activity including terms of reference for the Integrated Commissioning Board. This paper provided this update.

Update on Planned Activity

- 1.2 A summary of progress against the planned activity during December and January is provided below.
- 1.3 Proposals for the development of enhanced integrated governance arrangements for commissioning health and social care in Kirklees were discussed and supported by the Kirklees Health and Wellbeing Board meeting in December 2017. A copy of this report can be found [here](#). In summary these proposals are to review, build on and re-invigorate the existing integrated commissioning arrangements by:
- Establishing a new Integrated Commissioning Board to take on the work currently undertaken by the Integrated Commissioning Executive and the Better Care Fund Partnership Board. And to support the role of the Health and Wellbeing Board by focusing on key areas initially including:
 - Build on existing trust, working relationships and confidence
 - Develop the integrated commissioning:
 - Strategy and plan
 - Outcomes framework
 - Unified approach to quality
 - Unified approach to engagement and public involvement
 - Receive finance, performance and quality information on existing services
 - Agree the scope for integrated provision and manage delivery on early initiatives
 - Agree the aspiration for further pooling of commissioning funds.
 - Draft Terms of Reference, including membership, have been written and shared with colleagues in the CCGs and Council via the Integrated Commissioning Steering Group. These are based on the existing terms of reference of the Integrated Commissioning Executive and the Better Care Fund Partnership Board.
 - These will be shared with the Kirklees Health and Wellbeing Board for comments and will then be presented to the Board in March 2018 for approval. In addition to this they will be taken through CCG and Council internal governance arrangements during February and March 2018.
 - Work has also been progressed to review supporting arrangements including the integrated commissioning groups and this will continue in February and March 2018.
 - The CCGs have progressed the rationalisation of their governance arrangements which are an important component of the integration of health and social care commissioning. The Governing Bodies of the CCGs met as meetings in common for the first time in January 2018. Other committee structures will become aligned from April 2018 and the detailed work to enable this to happen has been progressed during December and January and will continue in the lead up to April 2018.
- 1.4 Work has also progressed to develop the integrated commissioning infrastructure. This includes developing the common 'Toolbox' of approaches and language to support integrated commissioning. The monthly Joint Senior Management Team meeting between the Council and the CCGs is also being used to support integrated commissioning by providing a place to discuss current issues and the practicalities of working together in an integrated way. Further work is planned to support this including helping staff to get to know each other.

- 1.5 Whilst developing the integrated commissioning arrangements, work has also been progressed around developing and integrated delivery system for out of hospital care. This includes:
- Undertaking a baseline mapping exercise to understand the current picture of service delivery and the existing approaches to integration. This work is continuing and involves provider organisations. It is expected to be completed by April 2018 and will be used to inform ongoing work.
 - Building the leadership approach through a series of round robin meetings with Chief Executives and other leaders in providers. These meetings are continuing and will be used to inform future approaches to place based leadership to support integrated delivery.
 - A Joint Development Session between the CCGs and Council was held in January 2018 and this focused on place based systems of delivering integrated out of hospital care. Existing approaches including Community Plus, Schools as Community hubs, and clusters/teams of GP practices were amongst the approaches discussed. There was a high level of enthusiasm for building on these approaches during 2018/19 and the outcome of this session will be used to inform how this work can be progressed.
- 1.6 In summary a great deal of progress has been made over the last 6 months or so. Much of this work has necessarily focused on ensuring we have the right integrated commissioning governance arrangements in place. If things continue to go to plan, this work will be substantially completed by April 2018. This will then allow us to focus on integrated delivery systems for out of hospital care and to take forward the work on aligning our commissioning resources to allow us to do this.

2. Information required to take a decision

This report is submitted for information only.

3. Implications for the Council

3.1 Early Intervention and Prevention

Work to progress the integration of health and social care is in line with Priority 3 “As part of new Council we will work in partnership with lots of organisations, communities and people.”

3.2 Economic Resilience

There will be no impact arising from this report.

3.3 Improving Outcomes for Children

The current integrated commissioning arrangements for children are well established and included in the scope of the Integrated Commissioning Board.

3.4 Legal/Financial or Human Resources

There will be no impact arising from this report.

4. Consultees and their opinions

This report has been jointly prepared by the Council and CCG Partners in integration.

5. Next steps

Not applicable.

6. Officer recommendations and reasons

That this report be received.

7. Cabinet Portfolio holder recommendation

Not applicable.

8. Contact Officers

Phil Longworth, Health Policy Officer, 01484 221000,
phil.longworth@kirklees.gov.uk

Steve Brennan, Senior Responsible Officer, Working Together, 01924 504900
steve.brennan@northkirkleesccg.nhs.uk

9. Background papers and history of decisions

Not applicable.

10. Service Director responsible

Sue Richards, Service Director, Integration, 01484 221000,
sue.richards@kirklees.gov.uk