

Contact Officer: Jenny Bryce-Chan

KIRKLEES COUNCIL

HEALTH AND WELLBEING BOARD

Thursday 28th September 2017

Present: Councillor David Sheard (Chair)
Councillor Donna Bellamy
Rory Deighton
Dr David Kelly
Carol McKenna
Dr Steve Ollerton
Richard Parry
Rachel Spencer-Henshall
Fatima Khan-Shah
Councillor Viv Kendrick

Apologies: Councillor Kath Pinnock
Councillor Erin Hill
Priscilla McGuire
Steve Walker

In attendance: Ian Holmes - Director, West Yorkshire and Harrogate
Sustainability and Transformation Partnership
Helen Bewsher – Senior Manager, Public Health
Intelligence
Owen Richards – Public Health Intelligence Senior
Project Officer
Cllr Elizabeth Smaje – Chair of Health and Adults Social
Care Scrutiny Panel
Nina Birt – Interim Head of Primary Care Support &
Development
Rachel Carter – Interim Head of Strategic Primary Care
Projects
Tom Brailsford – Joint Commissioning Manager
Nicola Bush – PH Pharmaceutical Advisor
Phil Longworth – Health Policy Officer

Observers: Catherine Riley – Calderdale Huddersfield Foundation
Trust
DCI Michael Brown – West Yorkshire Police
Carol Harris – South West Yorkshire Partnership MHS
Trust

1 Membership of the Board/Apologies

Apologies from the following Board Members were received: Councillor Kath Pinnock, Councillor Erin Hill, Steve Walker and Priscilla McGuire.

2 Minutes of previous meeting

That the minutes of the 29 June 2017 be approved as a correct record.

3 Interests

No interests were declared.

4 Admission of the Public

All agenda items were considered in public session.

5 Deputations/Petitions

No deputations or petitions received.

6 Public Question Time

No questions were asked.

7 West Yorkshire and Harrogate Sustainability and Transformation Partnership Update

Ian Holmes, Director, West Yorkshire and Harrogate Sustainability and Transformation Partnership (STP) attended the meeting to update the Board on the development of the West Yorkshire and Harrogate STP. The Board was advised that the West Yorkshire and Harrogate STP footprint is the second largest in the country with a significant geographical footprint covering a diverse population of 2.6 million people. There are six strong places in West Yorkshire and Harrogate and the STP is a collection of these rather than a top down plan. The philosophy is that transformation and change are best delivered locally.

The Board was advised that the document published last year and presented to the Board in November 2016, was not intended to be a reflection of all the work being undertaken in those six places or on a West Yorkshire level. Rather than a plan it is an umbrella partnership of organisations working to a common set of aims and objectives. There are benefits to working together and collaborating across a bigger footprint and when collaboration happens one of three questions needs to be considered.

- 1) Is it a scale issue – does the issue need to be looked at on a bigger than a place footprint for example the cancer programme
- 2) Is it a best practice issue - is there learning from each other and across a West Yorkshire footprint that can be adopted elsewhere
- 3) Is it a wicked issue – is the issue a significant challenge and would it make sense to work together to come up with a solution.

This describes the approach being taken across West Yorkshire and Harrogate. The vision set out in the document is very similar to the vision set out in the Kirklees Strategic Plan.

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The Board was informed that although each of the six places are different in terms of their relationships and population there are a set of themes emerging. These include: for places to be healthy, stronger focus on prevention and inequalities, for support self-care to be the norm and for people to be empowered to look after themselves. It is also important that when people need services these should be joined up, integrated and planned around their needs rather than organisational structures.

Since the production of the document fairly good progress had been made and progress can be considered in terms of delivery within the programmes of work, strengthening partnership working across the footprints and the capacity that has been built so that the work can be done well across West Yorkshire.

The Board was informed that since November 2016, through the STP, £31 million in transformation funding had been secured from national bodies and the hope is that extra funding for Cancer services will be announced in the next couple of months. Strong bids that describes working in partnerships across the West Yorkshire and Harrogate footprint and the work being done has been recognised and backed by national bodies.

Further work needs to be done on communication and engagement. When the plan was first published concerns were raised that there had been no engagement with the public or with the established democratic processes. Since then a forward plan of all the consultation and engagement that will take place across the footprint and across each place has been published. In addition, there has been a significant piece of engagement work led by Rory Deighton and the results are on the website. There will be engagement on cancer and maternity services and a plan going forward on how there can be meaningful conversations with the public regarding things that are important.

The Board was advised that governance had progressed and a joint committee of Clinical Commissioning Groups had been established with an independent lay chair. This committee met in public in July for the first time and has a work plan and will meet every second month to consider issues where working together across West Yorkshire and Harrogate as commissioners is needed. Acute trusts have established a committee in common a formal vehicle which allows working together on shared priorities across the patch and Mental Health Services are looking to do something similar.

The Board was informed that the next steps will be refreshing the financial strategy across the West Yorkshire and Harrogate footprint, moving to a financial strategy which better describes how the money is spent. In addition, publishing a one year on next steps document which will describe that these were the aspirations in Oct/Nov 2016 and this is what has been achieved. The intention is to work with Health and Wellbeing Boards to finalise that document. The Board questioned whether there was a target date for the next steps document and was advised mid to late November.

The Board was informed that recruitment is currently taking place for a Health partnerships post for West Yorkshire & Harrogate hosted by Leeds Council who are

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the health lead for councils across West Yorkshire. The purpose is to improve partnership working and engagement with local councils and develop a way of working with national bodies.

The Board commented that the mental health section was positive in bringing priorities together however, as local authorities have responsibility to have a suicide prevention plan it should be included in the discussions. In response the Board was advised that there does need to be a link between the local authorities the working group of the mental health trust and the CCG's.

RESOLVED - That the information be noted by the Board.

8 Updated Kirklees Joint Strategic Assessment (KJSA) Overview 2017/18

Rachel Spencer-Henshall, Service Director Policy, Intelligence and Public Health introduced the updated Kirklees Joint Strategic Assessment advising that the Health and Wellbeing Board is obliged to produce a KJSA which describes the health and wellbeing of its population. The Board was reminded that at a previous meeting, it had endorsed a new approach that focused on community assets as well as community needs. A Kirklees overview is produced on a twelve to twenty four month basis and gives the high level strategic needs and assets of the community.

Helen Bewsher and Owen Richards presented the updated Kirklees Joint Strategic Assessment Overview 2017/18, which summarised the key population issues and challenges. The Board was advised that the information is updated on a regular basis and is published online. It was agreed to continue with the infographics format as it had been well received.

The Board was given the following overview of information in the KJSA:-

- the key challenges are the same as those highlighted last year and the way to tackle those challenges also remains the same
- There had been a shift to an asset approach, and an emphasis on starting with what is strong and not what is wrong
- The changing profile such as an aging population will place demands on the social and healthcare system
- A significant change in the ethnic make-up in the last 7 years which creates a very diverse population with different needs
- Kirklees has some very deprived areas as well as areas of affluence

The Board raised questions in respect of inequalities and whether there was any information to show the comparison of ethnicity and social deprivation. Questions were also raised in respect of anxiety and depression and how and what was measured. The Board was advised that it was based on self-reported from the CLIK survey.

RESOLVED -

- (a) that the Board continues to receive regular updates
- (b) that the updated Kirklees overview be endorsed and supported by the Board
- (c) that the ongoing development of the KJSA be supported by the Board

9 Kirklees Integrated Healthy Child Programme update report

Tom Brailsford, Joint Commissioning Manager advised the Board that the newly commissioned Kirklees Integrated Healthy Child Programme went live on the 1 April 2017 and operates under a partnership called 'Thriving Kirklees'. The partnership includes Locala, South West Yorkshire Partnership NHS Foundation Trust, Northorpe Hall and the Yorkshire Children Centre and has a clear governance structure in place. Thriving Kirklees brings together a number of services such as Health Visiting, Family Nurse Partnership, School Nursing and Children and Adolescent Mental Health Service (CAMHS) tiers two and three.

The programme has a detailed mobilisation plan which identifies opportunities, threats and mitigation against risks. Since it was established, Thriving Kirklees had achieved a number of things including:

- the continuation of service delivery without disruption
- the development of a number of joint work streams involving representation from Public Health to ensure transformation is evidence based and timely
- the development of a new 24/7 single point of contact for all services within the programme. It is planned to go live on the 2 October 2017.

The Board was advised that an important aspect has been moving away from the traditional Health Visiting and School Nursing Roles, to a skill mix of 0-19 teams. This has now started and is led by Public Health Intelligence Leads and Health visitors and school nurses are now working in dual roles. Another important aspect is the Schools as Community Hubs Programme which will ensure an integrated approach within the community.

RESOLVED -

- a) That the successful implementation of the contract be noted by the Board
- b) That the Board supports the strategic transformation of the Healthy Child Programme

10 Primary Care Strategy Update - Greater Huddersfield CCG and North Kirklees

Carol McKenna, Chief Officer, Greater Huddersfield CCG introduced the Primary Care Strategy advising that the strategies of the two CCG's had previously been presented to the Board and the information being presented was by way of an update.

The Board was informed that in 2016, the General Practice Forward View was published and it was helpful to see that the key messages were largely reflected in the strategies of the two CCGs. Key messages from the national and local strategies include:

- Funding in general practice had not kept pace with investments elsewhere in the NHS. The share of spend on general practice services now needs to be increased.
- There are major pressures on primary care capacity.

The Board's view was sought on the implications for the overall Health and Social Care systems particularly in terms of the development of Primary Care. The Board

was advised that it would be difficult to maintain successful Primary Care in Kirklees without the support of wider partners.

RESOLVED - That the Board note the update on the Primary Care Strategy and endorse the Strategic objectives of the programme.

11 Pharmaceutical Needs Assessment Notification and Preparation for Consultation

Rachel Spencer-Henshall presented the Pharmaceutical Needs Assessment (PNA) advising that the paper provides information on the PNA consultation, information on new updates and changes and details with regard to gaps in pharmacy provision.

The Board was informed that the Regulations require Health and Wellbeing Boards to publish a revised assessment within three years of the previous assessment. The three year term of the current PNA which started in April 2015 will come to an end on 31 March 2018. The report outlines updates that the Board needs to be aware of and to get formal sign off to begin the consultation.

The Board was advised that the intention is to move into public consultation on the draft PNA for a period of 60 days on the 2 October 2017 and close on the 1 December 2017. The draft PNA, taking into account comments received will be reviewed in January 2018. A paper will be brought back to the Board in February 2018.

In summary, the Board was informed that:-

- The Market Entry Change to Regulations which allows NHS pharmacy businesses to consolidate the services provided on two or more sites onto a single site
- The Pharmacy Access Scheme was introduced as one of the elements of the Community Pharmacy Reform
- The flu vaccine previously commissioned locally has become a nationally commissioned Advance Service.
- There are still enough pharmacies in Kirklees.

RESOLVED - That the pharmaceutical Needs Assessment notification and preparation for consultation be noted and endorsed by the Board.

12 NHS Greater Huddersfield - CCG Annual Report and Accounts 2016/ 17

Carol McKenna, Chief Officer, Greater Huddersfield CCG advised that previous practice was for the Greater Huddersfield CCG Annual Report and Accounts to be presented to the Board. In future, the intention is not to put the document on the meeting agenda but to publish it on the website and direct the Board to the website.

RESOLVED - That the NHS Greater Huddersfield CCG Annual Report and Accounts 2016/17 be noted by the Board.

13 Date of next meeting

That the date of the next meeting, 14 December 2017 be noted by the Board.