

Contact Officer: Richard Dunne

KIRKLEES COUNCIL

HEALTH AND ADULT SOCIAL CARE SCRUTINY PANEL

Tuesday 18th June 2019

- Present: Councillor Habiban Zaman (Chair)
Councillor Nell Griffiths
Councillor Fazila Loonat
Councillor Alison Munro
- Co-optees Peter Bradshaw
Lynne Keady
David Flint
- In attendance: Amanda Evans – Service Director Adult Social Care Operations
Kirsty Archer – Deputy Director of Finance Calderdale and Huddersfield NHS Foundation Trust
Martin Barkley – Chief Executive Mid Yorkshire Hospitals Trust
Ian Currell – Chief Finance Officer Greater Huddersfield CCG and North Kirklees CCG
Jill Greenfield - Head of Integrated Local Partnerships
Richard Mellor – Director of Finance Locala Community Partnerships
Emily Parry-Harries – Head of Public Health Kirklees Council
Helen Severns – Service Director Integrated Commissioning Greater Huddersfield CCG/ North Kirklees CCG/ Kirklees Council
- Apologies: Councillor Vivien Lees-Hamilton
Councillor Lesley Warner
David Rigby (Co-Optee)

1 Minutes of previous meeting

That the minutes of the meeting held on 9 April 2019 be approved.

2 Interests

Lynne Keady declared an interest in items 4 (Financial Position of the Kirklees Health and Adult Social Care Economy) and 5 (Setting the Work Programme for 2019/20) on the grounds that she was a volunteer for South West Yorkshire Partnership NHS Foundation Trust and Healthwatch Kirklees.

3 Admission of the public

All items were taken in public session.

4 Financial Position of the Kirklees Health and Adult Social Care Economy.

The Panel welcomed representatives from Greater Huddersfield Clinical Commissioning Group (CCG), North Kirklees CCG, Mid Yorkshire Hospitals Trust, Calderdale and Huddersfield NHS Foundation Trust, Locala Community Partnerships and Kirklees Council Adult Social.

Mr Currell outlined the financial positions of North Kirklees and Greater Huddersfield CCGs.

Mr Currell explained North Kirklees CCG had achieved its planned deficit for 2018/19 which meant that it qualified for the Commissioner Support Funding. The Panel was told that for 2019/20 the CCG was required to improve its in year position to an £8m deficit.

Mr Currell informed the Panel that Greater Huddersfield CCG had over achieved in 2018/19 and returned an in year surplus. This meant that the CCG could now return to delivering a break even budget each year which would allow more resource for investment.

Mr Barkley stated that in the last 3 years Mid Yorkshires Hospital Trust had not achieved its control target. He explained that in 2018/19 the Trust had reported a deficit of £18.3m He explained that the Trust had a large underlying deficit which was in part due to the Trust's high PFI costs.

Mr Barkley informed the Panel that the Trust's estate costs were higher than its benchmark costs due to the PFI payment and the 2019/20 break even control target was realistic but challenging.

Mr Mellor outlined the services provided by Locala and informed the Panel that Locala had returned a £305k surplus for 2018/19. He explained that the financial plan for 2019/20 was to achieve a surplus of £590k which was in line with Locala's plan to move toward an annual 2% surplus.

Ms Archer stated that Calderdale and Huddersfield NHS Foundation Trust had achieved its planned deficit of £43.0m in 2018/19. However because the deficit was higher than the control total set by NHS Improvement the Trust was not eligible for £14.2m of central Provider Sustainability Funding.

Ms Archer informed the Panel that the regulator had moved significantly on the control total for 2019/20 and the Trust was now planning for a £9.7m deficit. This meant that the Trust was now able to access additional central funding which would be needed to achieve its overall control total.

Ms Evans outlined the significant challenges that faced Kirklees Adult Social Care and explained that there had been significant debate on the state of adult social care and its sustainability at current budget levels.

Ms Evans provided an overview of Kirklees Council's share of the £10 billion of dedicated social care funding which was predominately made up of one off or time limited funds.

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Ms Evans explained that in addition to the need to continue to achieve targeted savings the Council faced ongoing growth and cost pressures particularly in relation to volume growth and high levels of cost inflation.

A question and answer session followed that covered a number of issues that included:

- A query on the use of Locala's planned surplus.
- An explanation of how Locala operated as a non NHS organisation and how some of the surplus funds would be used to invest back into the locality to support third sector organisations.
- A question on the financial approach that was being taken to supporting and delivering the Care Closer to Home programme.
- The commitment from CCGs to invest in community services and the planned increase in funding for primary care services in 2019/20.
- The additional funding allocated to improve out of hospital services in Kirklees.
- Clarification from the hospital trusts on the percentage of budget that was spent on PFI costs.
- An overview of Mid Yorkshire Hospitals Trust reconfiguration of services and what the changes had meant for Dewsbury Hospital.
- The plans to transfer more planned surgery out of Pinderfields and into Dewsbury and Pontefract hospitals.
- An explanation of how the funding followed the patient.
- An explanation of the quality impact assessments that took place when changes to services were proposed.
- An explanation of the various allocations in the CCGs budget.
- An overview of how CCGs assessed value for money for the services it commissioned.
- An explanation of the Locala contract.
- A question on the underspend by Kirklees Adult Social Care in the Independent Sector Homecare and the significant alternate spend on residential placements and short term packages.
- An explanation of the national challenges in dealing with a struggling independent sector homecare market.
- An overview of the work that was being done to address the challenges in the independent sector homecare market.
- A question on the sustainability of being able to achieve a balanced budget in adult social care.
- The transformation work that was taking place to try and help drive efficiencies, improve outcomes and manage demand in adult social care.
- The role of Primary Care Networks.
- Details of the primary care funding allocations and the new GP contract.
- A question on funding for Public Health.
- An explanation of the discussions between Locala and the Council to develop a joint programme to target funds into the community.

RESOLVED –

- (1) That attendees be thanked for attending the meeting.

- (2) That the Panel would wish to receive a financial update from each organisation later in the year to include outlining the work that is being carried out to meet the 2019/20 budget plans.

5 Setting the Work Programme for 2019/20

The Panel welcomed Jull Greenfield Kirklees Council Head of Integrated Partnerships, Helen Severns Service Director Integrated Commissioning and Emily Parry-Harries Head of Public Health Kirklees Council.

A discussion took place on the potential issues that had been identified for inclusion in the Work Programme 2019/20 that included:

- Clarification that further financial updates would be received from each organisation later in the year.
- An overview of the comments received from adult social care and health partners on the proposal to hold a development workshop session to present the whole pathway of care for the delivery of care closer to home.
- An overview of the key areas delivered by health and social care services that could be covered in the workshop.
- A concern that the integration of services in care closer to home was not working effectively.
- Confirmation that the workshop session would provide the Panel with an opportunity to consider what lead organisations involved in providing care closer to home were aspiring to achieve and to help them to identify where the gaps were.
- Support for the workshop proposal and a request that it would be helpful for the Panel to gain an understanding from the session of the geographical boundaries of the Primary Care Networks and where the areas of responsibility lay.
- An overview of the work being developed on the integration of health and adult social care and the closer working relationships between the local authority and Locals.
- The plans for CCGs and Adult Social care to bring teams together to look at ways of commissioning services more effectively.
- A request to include the work of community plus in the session and the impact and outcomes of its work.
- A suggestion that the stories of services users could be used to demonstrate the work of community plus.
- That the stories of patients' experiences should also include examples of where services hadn't worked as well as they could have and how providers have learned from these experiences to help improve outcomes.
- A request that the annual presentation from CQC on the state of care across Kirklees included representation from providers and commissioners to ensure that any issues raised during the discussions could be fully covered.
- That Public Health would welcome the opportunity to bring an update to scrutiny on progress of the work of the Suicide Prevention Action Group.
- The progress that had been made on getting access to the suicide data which now include access to real time data from the Police.
- Acknowledgement of the importance of providing bereavement support for families affected by a suicide.

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- The importance of also providing appropriate support following an attempted suicide.
- Clarification that the timescales for an update on the Mental Health Rehabilitation and Recovery Services Transformation Project would be confirmed.
- Details of the Ambulatory Emergency Care Working Group's visit to Pinderfields and its next steps.
- The importance of being able to access good hospital services.
- An explanation of the ambulatory care pathway and other supporting services.
- The positive aspects of Dewsbury Hospital and the increase in the number of services that it was now providing.
- An explanation of the Yorkshire Ambulance Service (YAS) protocols.
- A discussion on the approach to be taken in following up the Panel's work on Foetal Alcohol Spectrum Disorder.
- Confirmation that a Panel visit to Calderdale and Huddersfield NHS Foundation Trust (CHFT) would be arranged.
- An update on the procurement of the new wheelchair services contract.
- Clarification that waiting lists and times for wheelchairs were being actively managed to ensure they would be within the specification guidelines prior to the start of the new contract.
- A request that the Panel received a written report for its September meeting to cover an update on the impact of the investment to reduce wheelchair waiting times and the outcomes of the tendering process.
- Clarification that the planned visit to CHFT would include a look at the interim service changes that had taken place.
- Panel agreement that it would wish to include a review of the performance of Yorkshire Ambulance Service in its work programme.
- An agreement that Primary Care Networks could be included in the workshop development session.
- An agreement that the West Yorkshire and Harrogate Local Maternity Network should be included in the Work Programme.

RESOLVED -

- (1) That attendees be thanked for attending the meeting.
- (2) That the Panel's Work Programme as presented be agreed subject to taking account of the comments and suggestions put forward by the Panel and attendees.
- (3) That the next meeting of the Panel scheduled for 16 July 2019 be used for a workshop session that will focus on Care Closer to Home, Integration of Health and Adult Social Care, Primary Care Networks and the Wellness Model.

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Dates of Meetings for 2019/20

RESOLVED - That the proposed panel meeting dates for 2019/20 as circulated be agreed.